

Public Works – Water Utility

Activities

- Administration
- Customer Service
- Water Supply and Treatment
- Water Distribution and Storage

This Fund accounts for the operations of the City owned water system.

Objectives

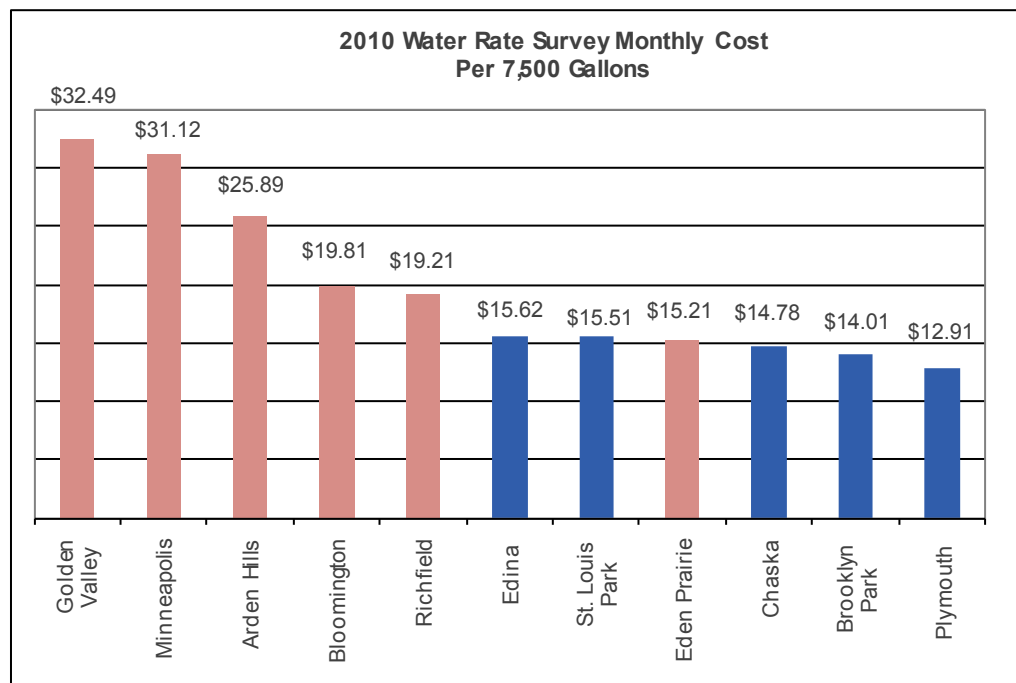
- OS Provide an adequate supply of potable water, which meets or exceeds all state and federal standards at a rate that is less than the average cost of other cities supplying softened water.

Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 2,964,913 | \$ 3,019,364 | 1.8% |
| Materials/Supplies/Services | 7,739,173 | 7,909,254 | 2.2 |
| Capital Outlay | 601,500 | 825,000 | 37.2 |
| Capitalized Assets | (601,500) | (825,000) | 37.2 |
| Depreciation Expense | 1,000,000 | 1,000,000 | 0.0 |
| | \$11,704,086 | \$11,928,618 | 1.9% |

Authorized Full-Time

| | FY2009 | FY2010 | FY2011 |
|-----------------------------|-----------|-----------|-----------|
| | 29 | 29 | 29 |
| Civil Engineer | 1 | 1 | 1 |
| Computer Specialist | 1 | 1 | 1 |
| Customer Service Supervisor | 1 | 1 | 1 |
| Laboratory Analyst | 2 | 2 | 2 |
| Senior Utility Operator | 9 | 9 | 9 |
| Utility Operator | 12 | 12 | 12 |
| Utility Superintendent | 1 | 1 | 1 |
| Utility Supervisor | 1 | 1 | 1 |
| Water Quality Supervisor | 1 | 1 | 1 |



■ Cities with softened water.

Note: See monthly cost of utilities table on Page 214.

WATER OPERATING
BUDGET SUMMARY
Revenues and Expenses

| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
|-------------------------------------|----------------------|----------------------------|---------------------------|----------------------|----------------------|
| Revenues | | | | | |
| Program Income | \$ 10,759,976 | \$ 10,736,993 | \$ 10,736,993 | \$ 10,054,549 | \$ 11,494,509 |
| Interest Income | 67,077 | 103,000 | 103,000 | 46,286 | 86,000 |
| TOTAL REVENUES | 10,827,053 | 10,839,993 | 10,839,993 | 10,100,835 | 11,580,509 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 2,132,647 | 2,100,776 | 2,100,776 | 2,025,897 | 2,118,021 |
| Benefits | 802,326 | 864,137 | 864,137 | 817,150 | 901,343 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 119,055 | 146,351 | 382,824 | 283,321 | 51,100 |
| Utilities and Maintenance | 1,402,226 | 1,560,763 | 1,462,099 | 1,152,501 | 1,501,570 |
| Operations | 109,457 | 129,849 | 129,849 | 124,604 | 133,714 |
| City Support Services | 1,387,928 | 1,427,497 | 1,427,497 | 1,411,619 | 1,432,386 |
| Materials and Supplies | 4,253,848 | 4,474,713 | 4,474,424 | 4,103,365 | 4,790,484 |
| Capital Outlay | | | | | |
| Equipment | 58,817 | 71,500 | 57,000 | 45,377 | 75,000 |
| Building and Improvements | 388,590 | 530,000 | 729,916 | 280,416 | 750,000 |
| TOTAL EXPENSES | 10,654,894 | 11,305,586 | 11,628,522 | 10,244,250 | 11,753,618 |
| Less Capitalized Assets | (397,556) | (601,500) | (786,916) | (325,793) | (825,000) |
| Add Depreciation Expense | 998,554 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| NET TOTAL EXPENSES | 11,255,892 | 11,704,086 | 11,841,606 | 10,918,457 | 11,928,618 |
| NET INCOME (LOSS) | (428,839) | (864,093) | (1,001,613) | (817,622) | (348,109) |
| Net Assets at Beginning of Year | 45,612,289 | 45,183,450 | 45,183,450 | 45,183,450 | 44,365,828 |
| Net Assets At Year-End | \$ 45,183,450 | \$ 44,319,357 | \$ 44,181,837 | \$ 44,365,828 | \$ 44,017,719 |

Public Works – Wastewater Utility

This Fund accounts for the operations of the City owned sewer system.

Activities

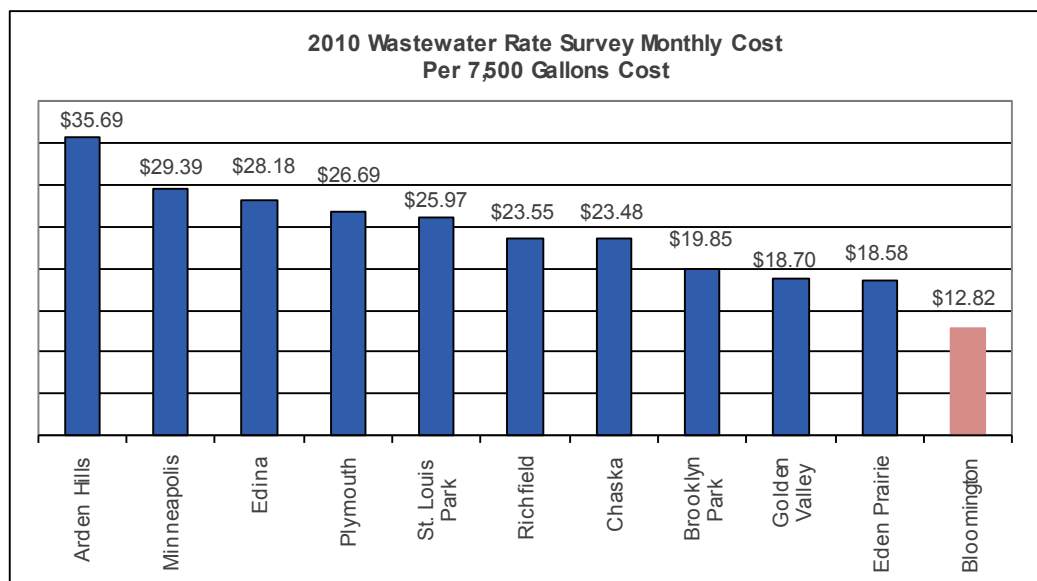
- Administration
- Customer Service
- Wastewater Collection

Objectives

- OS Provide adequate sanitary sewer operations to provide needed capacity while minimizing system blockages and infiltration/inflow while keeping rates at less than the average cost of other cities.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 1,980,417 | \$ 2,034,892 | 2.8% |
| Materials/Supplies/Services | 7,421,374 | 7,385,421 | (0.5) |
| Capital Outlay | 350,000 | 850,000 | 142.9 |
| Capitalized Assets | (350,000) | (850,000) | 142.9 |
| Depreciation Expense | 1,000,000 | 1,100,000 | 10.0 |
| | \$10,401,791 | \$10,520,313 | 1.1% |

| Personnel | FY2009 | FY2010 | FY2011 |
|-----------------------------------|-----------|-----------|-----------|
| | 25 | 25 | 25 |
| Analyst | 1 | 1 | 1 |
| Assistant Utilities Supt. | 1 | 1 | 1 |
| Civil Engineer – Utilities | 1 | 1 | 1 |
| Computer Specialist | 1 | 1 | 1 |
| Engineering Technician | 1 | 1 | 1 |
| Office Assistant | 1 | 1 | 1 |
| Office Support Specialist | 2 | 2 | 2 |
| Senior Instrumentation Tech. | 1 | 1 | 1 |
| Senior Utility Operator | 6 | 6 | 6 |
| Utility Operator | 8 | 8 | 8 |
| Senior Utility Service Specialist | 1 | 1 | 1 |
| Utility Supervisor | 1 | 1 | 1 |



Note: See monthly cost of utilities on Page 214.

| WASTEWATER OPERATING BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 9,150,752 | \$ 9,199,012 | \$ 9,199,012 | \$ 9,466,059 | \$ 9,652,337 |
| Interest Income | 86,889 | 145,000 | 145,000 | 67,499 | 105,000 |
| Met Council Reimbursement | 1,365,924 | - | - | 282,545 | - |
| TOTAL REVENUES | 10,603,565 | 9,344,012 | 9,344,012 | 9,816,103 | 9,757,337 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 1,236,391 | 1,391,238 | 1,212,764 | 1,209,156 | 1,417,529 |
| Benefits | 495,192 | 589,179 | 542,484 | 529,038 | 617,363 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 80,318 | 102,552 | 67,905 | 84,484 | 2,300 |
| Utilities and Maintenance | 5,689,444 | 6,194,488 | 6,194,488 | 6,099,911 | 6,251,645 |
| Operations | 49,642 | 45,134 | 45,514 | 44,160 | 49,325 |
| City Support Services | 1,003,527 | 993,300 | 993,300 | 1,003,037 | 996,361 |
| Materials and Supplies | 182,070 | 85,900 | 76,014 | 145,629 | 85,790 |
| Capital Outlay | | | | | |
| Equipment | 45,912 | - | 96,741 | 89,436 | 100,000 |
| Building and Improvements | 2,420,060 | 350,000 | 831,201 | 838,505 | 750,000 |
| TOTAL EXPENSES | 11,202,556 | 9,751,791 | 10,060,411 | 10,043,356 | 10,270,313 |
| Less Capitalized Assets | (2,512,502) | (350,000) | (927,942) | (927,941) | (850,000) |
| Add Depreciation Expense | 1,091,511 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 |
| NET TOTAL EXPENSES | 9,781,565 | 10,401,791 | 10,232,469 | 10,215,415 | 10,520,313 |
| NET INCOME (LOSS) | 822,000 | (1,057,779) | (888,457) | (399,312) | (762,976) |
| Net Assets at Beginning of Year | 18,106,036 | 18,928,036 | 18,928,036 | 18,928,036 | 18,528,724 |
| Net Assets At Year-End | <u>\$ 18,928,036</u> | <u>\$ 17,870,257</u> | <u>\$ 18,039,579</u> | <u>\$ 18,528,724</u> | <u>\$ 17,765,748</u> |

Public Works – Storm Water Utility

Activities

- Administration
- Maintenance & Repair
- Water Quality & Aquatic Weed Control
- Street Sweeping
- Billings & Collections
- Improvements

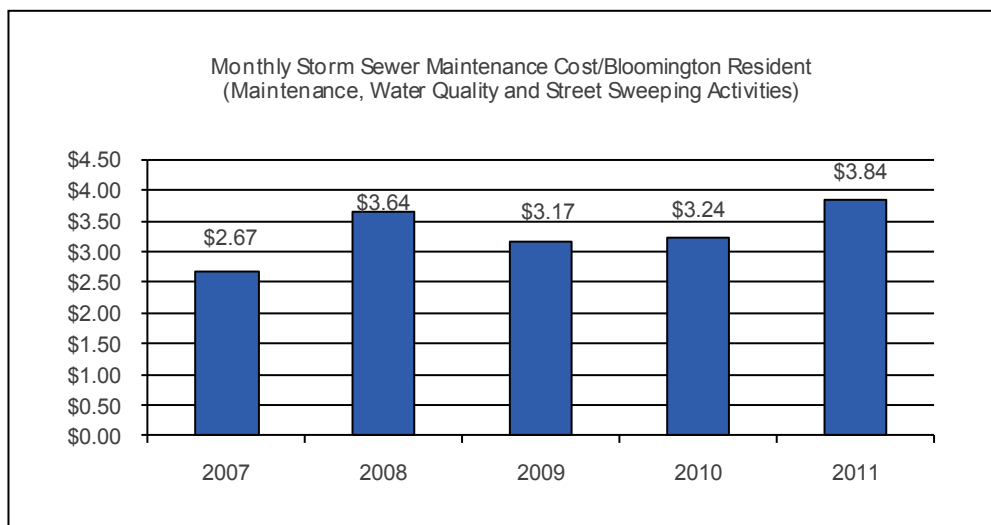
The Storm Water Utility accounts for the operations and maintenance, as well as improvements of the storm drainage system.

Objectives

- OS Provide adequate maintenance of the City storm system at an average cost of \$4.00 or less per month per resident.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 1,232,124 | \$ 1,305,471 | 6.0% |
| Materials/Supplies/Services | 1,637,424 | 1,320,045 | (19.4) |
| Capital Outlay | 2,411,000 | 3,150,900 | 30.7 |
| Capitalized Assets | (2,411,000) | (3,150,900) | 30.7 |
| Depreciation Expense | 880,000 | 950,000 | 8.0 |
| | \$ 3,749,548 | \$3,575,516 | (4.6)% |

| Personnel | FY2009 | FY2010 | FY2011 |
|-------------------------------|-----------|-----------|-----------|
| | 12 | 11 | 11 |
| Civil Engineer | 1 | 1 | 1 |
| Engineering Technician I | 1 | 1 | 1 |
| Equipment Operator I | 3 | 2 | 2 |
| Equipment Operator II | 3 | 3 | 3 |
| Senior Civil Engineer | 1 | 1 | 1 |
| Senior Engineering Technician | 1 | 1 | 1 |
| Street Maintenance Supervisor | 1 | 1 | 1 |
| Water Resource Specialist | 1 | 1 | 1 |



| STORM WATER OPERATING BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|----------------------|----------------------------|---------------------------|----------------------|----------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 4,284,485 | \$ 4,218,106 | \$ 4,218,106 | \$ 4,478,086 | \$ 4,219,106 |
| Other Income | 179,097 | 75,000 | 75,000 | 150 | 50,000 |
| Interest Income | 76,996 | 100,000 | 100,000 | 83,542 | 78,000 |
| Transfer In | 47,500 | - | - | - | 250,000 |
| TOTAL REVENUES | 4,588,078 | 4,393,106 | 4,393,106 | 4,561,778 | 4,597,106 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 797,799 | 888,241 | 888,241 | 759,432 | 916,413 |
| Benefits | 303,022 | 343,883 | 343,883 | 320,284 | 389,058 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 31,117 | 526,551 | 374,401 | 372,318 | 270,300 |
| Utilities and Maintenance | 71,148 | 62,525 | 24,275 | 13,989 | 57,000 |
| Operations | 20,642 | 29,715 | 29,715 | 20,908 | 28,650 |
| City Support Services | 845,917 | 870,188 | 870,188 | 874,530 | 872,170 |
| Materials and Supplies | 89,850 | 148,445 | 81,250 | 83,425 | 91,925 |
| Debt Service Principal and Interest | 90,566 | - | - | - | - |
| Capital Outlay | | | | | |
| Equipment | | | | | |
| Building and Improvements | 1,261,498 | 2,411,000 | 2,698,699 | 2,698,699 | 3,150,900 |
| TOTAL EXPENSES | 3,511,559 | 5,280,548 | 5,310,652 | 5,143,585 | 5,776,416 |
| Less Capitalized Assets | (1,429,753) | (2,411,000) | (2,698,699) | (2,698,699) | (3,150,900) |
| Less Debt Service Principal | (90,000) | - | - | - | - |
| Add Depreciation Expense | 939,386 | 880,000 | 880,000 | 1,000,000 | 950,000 |
| NET TOTAL EXPENSES | 2,931,192 | 3,749,548 | 3,491,953 | 3,444,886 | 3,575,516 |
| NET INCOME (LOSS) | 1,656,886 | 643,558 | 901,153 | 1,116,892 | 1,021,590 |
| Net Assets at Beginning of Year | 22,123,778 | 23,780,664 | 23,780,664 | 23,780,664 | 24,897,556 |
| Net Assets At Year-End | \$ 23,780,664 | \$ 24,424,222 | \$ 24,681,817 | \$ 24,897,556 | \$ 25,919,146 |

Public Works – Solid Waste Management

Activities

- Administration
- City Property Pickup & Recycle
- Billing & Collections
- City-wide Curbside Clean-up
- Diseased Trees
- Hazardous Material Cleanup

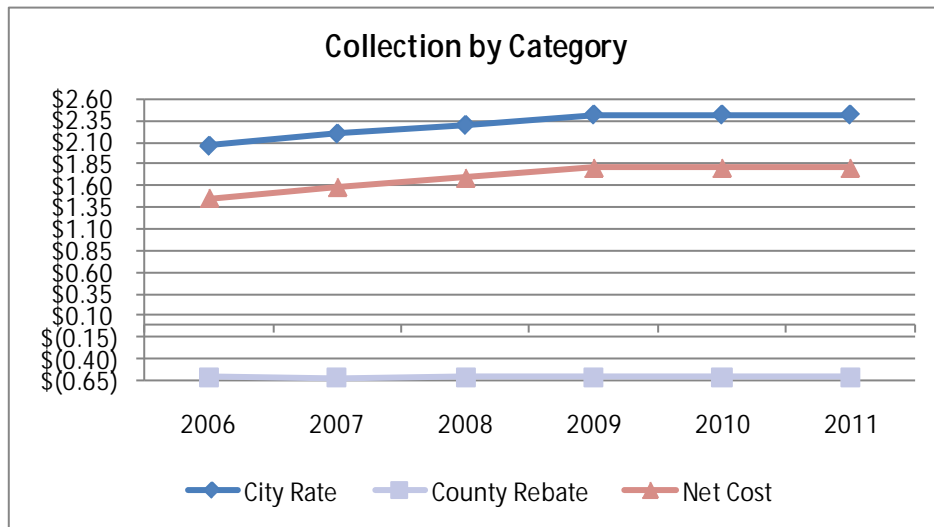
This Fund was established to account for the operation of the City's Solid Waste Program.

Objectives

- OS Minimize the net cost, after rebates, that residents pay the City for solid waste operations and to provide a City-wide curbside cleanup.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 164,913 | \$ 144,578 | 12.3% |
| Materials/Supplies/Services | 1,144,262 | 1,186,349 | 3.7 |
| Capital Outlay | 25,000 | 25,000 | 0.0 |
| Capitalized Assets | (25,000) | (25,000) | 0.0 |
| Depreciation Expense | 2,000 | 2,500 | 25.0 |
| | \$1,311,175 | \$1,333,427 | 1.7% |

| Authorized Full-Time | FY2009 | FY2010 | FY2011 |
|---|----------|----------|----------|
| | 1 | 1 | 1 |
| Public Works Project Maintenance Coordinator | 1 | 1 | 1 |



| SOLID WASTE MANAGEMENT BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|-------------------|----------------------------|---------------------------|-------------------|-------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 1,041,063 | \$ 1,091,380 | \$ 1,091,380 | \$ 1,061,883 | \$ 1,102,380 |
| Interest Income | 10,853 | 20,500 | 20,500 | 6,901 | 7,900 |
| Transfer In | 150,000 | 145,000 | 145,000 | 145,000 | 200,000 |
| TOTAL REVENUES | 1,201,916 | 1,256,880 | 1,256,880 | 1,213,784 | 1,310,280 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 99,079 | 121,503 | 121,503 | 82,627 | 102,967 |
| Benefits | 40,440 | 43,410 | 43,410 | 36,977 | 41,611 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 2,106 | 2,551 | 2,551 | 2,407 | 102,300 |
| Utilities and Maintenance | 834,250 | 934,791 | 1,169,667 | 870,894 | 952,893 |
| Operations | 5,238 | 7,354 | 7,354 | 3,339 | 6,165 |
| City Support Services | 100,801 | 101,316 | 101,316 | 102,392 | 101,741 |
| Materials and Supplies | 28,007 | 98,250 | 23,250 | 15,022 | 23,250 |
| Capital Outlay | | | | | |
| Equipment | - | 25,000 | 25,000 | - | 25,000 |
| Transfers Out | | | | | |
| | 18,660 | - | - | - | - |
| TOTAL EXPENSES | 1,128,581 | 1,334,175 | 1,494,051 | 1,113,658 | 1,355,927 |
| Less Capitalized Assets | - | (25,000) | (25,000) | - | (25,000) |
| Add Depreciation Expense | 2,423 | 2,000 | 2,000 | 2,500 | 2,500 |
| NET TOTAL EXPENSES | 1,131,004 | 1,311,175 | 1,471,051 | 1,116,158 | 1,333,427 |
| NET INCOME (LOSS) | 70,912 | (54,295) | (214,171) | 97,626 | (23,147) |
| Net Assets at Beginning of Year | 333,872 | 404,784 | 404,784 | 404,784 | 502,410 |
| Net Assets At Year-End | \$ 404,784 | \$ 350,489 | \$ 190,613 | \$ 502,410 | \$ 479,263 |

Community Services – Recreational Facilities

Activities

Dwan Golf

Hyland Greens Golf

Bloomington Ice Garden

Bloomington Family Aquatic Center

Bush Lake Beach

Bloomington Center for the Arts

This group of funds includes the following recreational facilities: Dwan and Hyland Greens golf courses, Bloomington Ice Garden, Bloomington Center for the Arts, and the aquatics facilities of Bush Lake Beach and Bloomington Family Aquatic Center.

Objectives

- Drive up revenues at the Hyland Greens Driving Range by relocating the range to the interior of the golf course and expanding from 12 to 40 stations.
- Continue to protect the natural environment at Dwan Golf Club by decreasing chemical use and controlling invasive, exotic plant species.
- Boost the visibility and use of the Bloomington Ice Garden by installing an electronic sign at the entrance on 98th Street.
- Improve emergency preparedness at the Ice Garden by installing a paging system in all three rinks.
- Enhance revenues at the Bloomington Family Aquatic Center by developing a plan to improve the safety of the water slides and functionality of the bathhouse.
- Increase use of the outdoor facilities at the Center for the Arts in the summer months in collaboration with the resident arts organizations.

Results

- Boosted revenues at the Bloomington Ice Garden by attracting events such as the Adult National Figure Skating Championships in April 2010.
- Enhanced the customer experience at the Ice Garden by installing new matting in all locker rooms, adding a new sound system in Rink 1 and replacing a cement retaining wall.
- Continued to pursue certification in the Audubon Cooperative Sanctuary Program at Dwan, adding prairie areas that save in labor and chemical costs as well as wear and tear on equipment.
- Improved customer service at Bloomington Civic Plaza by merging the daytime and evening Information Desk for City Hall and the Center for the Arts.
- Restructured the City's cultural arts support to better meet the needs of the Center for the Arts and more effectively use available resources.
- Exceeded customer revenue expectations at Bush Lake Beach by 10%.
- Improved customer service at Bush Lake Beach and Bloomington Family Aquatic Center by installing fiber optic so that point-of-sale software can be used for concessions and parking pass sales.

Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$2,273,718 | \$2,417,868 | 6.3% |
| Materials/Supplies/Services | 2,380,158 | 2,251,628 | (5.4) |
| Capital Outlay | 177,500 | 285,625 | 60.9 |
| Debt Service | 182,498 | 171,827 | (5.8) |
| Less Capitalized Assets | (177,500) | (285,625) | 60.9 |
| Less Debt Service Principal | (160,000) | (155,000) | (3.1) |
| Add Depreciation Expense | 680,000 | 650,000 | (4.4) |
| | \$5,356,374 | \$5,336,323 | (0.4)% |

Authorized Full-Time

| | FY2009 | FY2010 | FY2011 |
|-----------------------------------|-----------|-----------|-----------|
| | 16 | 16 | 16 |
| Arts Center Manager | 1 | 1 | 1 |
| Assistant Golf Course Maint. Supt | 2 | 2 | 2 |
| Assistant Golf Course Manager | 1 | 1 | 1 |
| Food and Beverage Coordinator | 1 | 1 | 1 |
| Golf Course Maintenance Supt. | 1 | 1 | 1 |
| Golf Course Manager | 1 | 1 | 1 |
| Head Cook | 1 | 1 | 1 |
| Ice Garden Manager | 1 | 1 | 1 |
| Maintenance Worker | 4 | 4 | 4 |
| Mechanic | 1 | 1 | 1 |
| Parts Room Attendant | 1 | 1 | 1 |
| Recreation Supervisor | 1 | 1 | 1 |

| RECREATIONAL FACILITIES BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|----------------------|----------------------------|---------------------------|---------------------|---------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 3,654,855 | \$ 3,823,405 | \$ 3,823,505 | \$ 3,626,222 | \$ 3,830,630 |
| Tax Revenues | 792,289 | 938,569 | 938,569 | 968,811 | 1,016,182 |
| Intergovernmental | 104,956 | 66,742 | 66,742 | 47,263 | 69,155 |
| Interest Income | 30,903 | 95,500 | 95,500 | 26,105 | 59,875 |
| Operating Transfers In | 40,000 | 30,000 | 30,000 | 20,000 | 15,000 |
| TOTAL REVENUES | 4,623,003 | 4,954,216 | 4,954,316 | 4,688,401 | 4,990,842 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 1,749,497 | 1,768,933 | 1,792,941 | 1,792,941 | 1,884,597 |
| Benefits | 462,938 | 504,785 | 504,785 | 479,793 | 533,271 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 58,425 | 66,587 | 66,587 | 63,144 | 66,710 |
| Utilities and Maintenance | 606,259 | 645,450 | 629,613 | 580,827 | 630,250 |
| Operations | 85,559 | 103,031 | 103,031 | 84,513 | 105,176 |
| City Support Services | 1,172,056 | 1,207,474 | 1,207,474 | 1,185,496 | 1,123,260 |
| Materials and Supplies | 273,262 | 357,616 | 348,353 | 292,882 | 326,232 |
| Debt Service Principal and Interest | 187,125 | 182,498 | 182,498 | 172,400 | 171,827 |
| Capital Outlay | | | | | |
| Equipment | 65,350 | 57,500 | 82,836 | 62,554 | 140,000 |
| Building and Improvements | 68,065 | 120,000 | 120,000 | 136,887 | 145,625 |
| TOTAL EXPENSES | 4,728,536 | 5,013,874 | 5,038,118 | 4,851,437 | 5,126,948 |
| Less Capitalized Assets | (88,318) | (177,500) | (202,836) | (199,441) | (285,625) |
| Less Debt Service Principal | (160,000) | (160,000) | (160,000) | (160,000) | (155,000) |
| Add Depreciation Expense | 648,690 | 680,000 | 680,000 | 650,000 | 650,000 |
| NET TOTAL EXPENSES | 5,128,908 | 5,356,374 | 5,355,282 | 5,141,996 | 5,336,323 |
| NET INCOME (LOSS) | (505,905) | (402,158) | (400,966) | (453,595) | (345,481) |
| Net Assets at Beginning of Year | 10,774,988 | 10,269,083 | 10,269,083 | 10,269,083 | 9,815,488 |
| Net Assets At Year-End | \$ 10,269,083 | \$ 9,866,925 | \$ 9,868,117 | \$ 9,815,488 | \$ 9,470,007 |

Property tax cost of service for median value home per month:

| | |
|---------------------|--------|
| Aquatics Facilities | \$1.17 |
| Center for the Arts | \$0.87 |

Public Safety – Contractual Police

Activities

Contractual Police Service

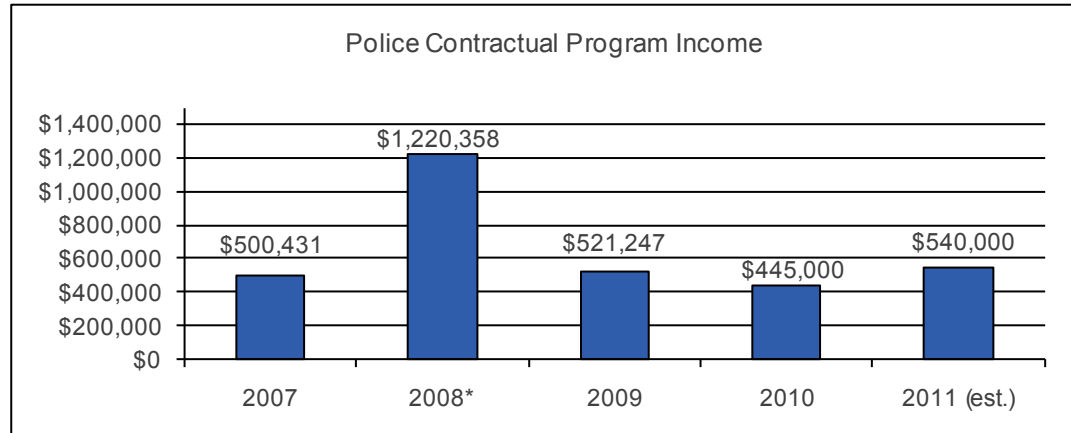
The Bloomington Police Department provides police contractual services to businesses that are holding special events or functions that require police assistance beyond that which would normally be provided. The businesses receiving contractual police assistance are billed directly for the cost of the police overtime plus related fringe benefits and overhead. This Fund allows better comparability with other communities on basic police service. The use of Bloomington police officers to provide security at the airport is administered as contractual police services.

Objectives

- OS Meet requests for extraordinary levels of police service without burdening the taxpayer. Users of extra police service pay the actual costs and related expenses such as the Mall of America paying for extra traffic details..
- OS Provide reimbursable police services to enhance airport security.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits* | \$ 500,000 | \$ 500,000 | 0.00% |
| Materials/Supplies/Services | 13,014 | 13,162 | 1.14% |
| Transfers Out | 26,986 | 26,838 | (.55)% |
| | \$ 540,000 | \$ 540,000 | 0.00% |

*Wages paid for part-time workers or portions of full-time employees officially allocated to other activities.



*Republican National Convention held in Minneapolis/St. Paul in the fall of 2008.

| CONTRACTUAL POLICE SERVICES BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|----------------|----------------------------|---------------------------|-------------------|----------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 521,247 | \$ 540,000 | \$ 540,000 | \$ 441,953 | \$ 540,000 |
| TOTAL REVENUES | 521,247 | 540,000 | 540,000 | 441,953 | 540,000 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 381,255 | 400,000 | 400,000 | 329,121 | 400,000 |
| Benefits | 107,240 | 100,000 | 100,000 | 67,716 | 100,000 |
| Operating Expenses | | | | | |
| City Support Services | 20,620 | 13,014 | 13,014 | 13,068 | 13,162 |
| Materials and Supplies | (531) | - | - | (285) | - |
| Transfers Out | 12,663 | 26,986 | 26,986 | 32,333 | 26,838 |
| TOTAL EXPENSES | 521,247 | 540,000 | 540,000 | 441,953 | 540,000 |
| NET INCOME (LOSS) | - | - | - | - | - |
| Net Assets at Beginning of Year | - | - | - | - | - |
| Net Assets At Year-End | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

Technical Services Group – Motor Vehicle Licensing

Activities

- Boat Licenses
- Driver Licenses
- Motor Vehicle Licenses
- Snowmobile Licenses

Provide services to citizens and workers within the community related to driver licensing, licensing motor vehicles, boats, snowmobiles and all terrain vehicles.

Objectives

- OS Provide convenient, efficient licensing services.
 - Actively market services to the community and local businesses.
- OS Obtain an Accuracy rating of excellent by State Department of Public Safety.
- OS Promote fast-track transactions for customers that need to expedite their title transfers.

Outputs

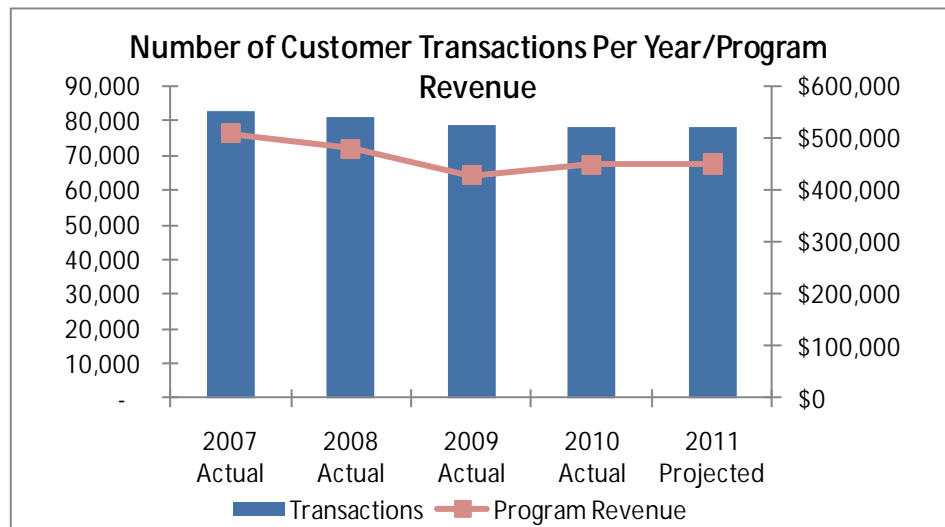
- § 78,000 total number of customer transactions.
- § Accuracy rating of excellent by Department of Public Safety for 2010.
- § Increase number of fast-track transactions by having more Certified Clerks.

Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 487,823 | \$ 480,689 | (1.5)% |
| Materials/Supplies/Services | 107,598 | 102,165 | (5.3) |
| | \$ 595,421 | \$ 582,854 | (2.2)% |

Personnel

| | FY2009 | FY2010 | FY2011 |
|----------------------------|----------|----------|----------|
| | 5 | 5 | 5 |
| Customer Service Assistant | 1 | 1 | 1 |
| Motor Vehicle Supervisor | 1 | 1 | 1 |
| Office Assistant | 2 | 2 | 2 |
| Office Support Specialist | 1 | 1 | 1 |



The City's Motor Vehicle office is one of 174 State Deputy Registrars in Minnesota and has been providing quality service to the Bloomington community since 1971.

| MOTOR VEHICLE BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|------------------|----------------------------|---------------------------|-------------------|------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 428,988 | \$ 499,080 | \$ 499,080 | \$ 445,599 | \$ 457,080 |
| Transfers In | 100,000 | 105,000 | 105,000 | 105,000 | 175,000 |
| TOTAL REVENUES | 528,988 | 604,080 | 604,080 | 550,599 | 632,080 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 350,781 | 363,433 | 363,433 | 342,115 | 369,145 |
| Benefits | 110,623 | 124,390 | 124,390 | 116,461 | 111,544 |
| Operating Expenses | | | | | |
| Utilities and Maintenance | 764 | 1,390 | 1,390 | 966 | 1,390 |
| Operations | 6,720 | 7,967 | 7,967 | 6,669 | 7,315 |
| City Support Services | 90,709 | 94,341 | 94,341 | 94,592 | 93,060 |
| Materials and Supplies | 3,091 | 3,900 | 3,900 | 2,852 | 400 |
| TOTAL EXPENSES | 562,688 | 595,421 | 595,421 | 563,655 | 582,854 |
| NET INCOME (LOSS) | (33,700) | 8,659 | 8,659 | (13,056) | 49,226 |
| Net Assets at Beginning of Year | 62,693 | 28,993 | 28,993 | 28,993 | 15,937 |
| Net Assets At Year-End | \$ 28,993 | \$ 37,652 | \$ 37,652 | \$ 15,937 | \$ 65,163 |

Public Works – Equipment Fund

Activities

Operations & Maintenance (including capital supplies)

Equipment Replacement

Fire Equipment Replacement

Police Small Equipment Replacement

This fund pays for the costs related to the operations, maintenance, repair and replacement of City vehicles and equipment. User departments are charged for vehicles used by their department. Part of this fee is to pay for operations, the other part is allocated for the replacement of the equipment. Any new equipment or additions to the fleet will be funded through a general property tax levy, or from a transfer of funds, if the purchase is for an enterprise operation.

Objectives

- OS To provide a well maintained and efficient vehicle fleet that supports City services and programs.
 - Keep commonly used parts in inventory.
- OS Work towards standardizing the fleet.
 - Get proper diagnostic equipment for most, if not all, vehicles.
 - Spend less than 15 percent of the value of the equipment per year.

Results

- Inventoried obsolete parts stock items for disposal.
- Purchased latest diagnostic software and notebook computers for onboard diagnostics.



The City purchases truck chassis that utilize changeable service bodies to accommodate seasonal use requirements.

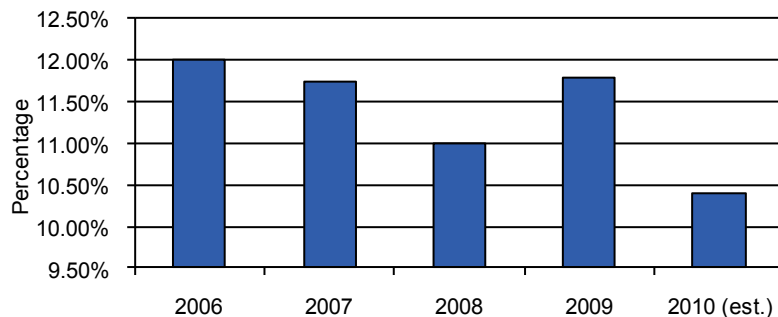
Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 1,144,193 | \$ 1,167,346 | 2.0% |
| Materials/Supplies/Services | 2,224,954 | 2,244,686 | 0.9% |
| Capital Outlay | 2,404,015 | 1,693,215 | (29.6)% |
| Less Capitalized Assets | (2,404,015) | (1,693,215) | 29.6% |
| Add Depreciation Expense | 1,600,000 | 1,750,000 | 10.9% |
| | \$ 4,969,147 | \$ 5,162,032 | 3.9% |

Authorized Full-Time

| | FY2009 | FY2010 | FY2011 |
|---------------------------|-----------|-----------|-----------|
| | 14 | 14 | 14 |
| Equipment Supervisor | 1 | 1 | 1 |
| Mechanic | 6 | 6 | 6 |
| Office Support Specialist | 1 | 1 | 1 |
| Parts Room Attendant | 1 | 1 | 1 |
| Senior Mechanic | 5 | 5 | 5 |

Equipment Dollars Spent/Value of Equipment



This chart shows the amount spent on replacement equipment in relation to the value of the fleet. The City tries to balance maximizing the life of vehicles while minimizing maintenance and repair costs.

| EQUIPMENT FUND BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|----------------------|----------------------------|---------------------------|----------------------|----------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 5,502,279 | \$ 5,005,170 | \$ 5,005,170 | \$ 5,028,613 | \$ 5,200,878 |
| Interest Income | 100,956 | 127,000 | 127,000 | 96,692 | 106,200 |
| Transfers In | 8,009 | - | - | - | - |
| TOTAL REVENUES | 5,611,244 | 5,132,170 | 5,132,170 | 5,125,305 | 5,307,078 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 801,008 | 807,198 | 807,198 | 807,037 | 822,625 |
| Benefits | 315,110 | 336,995 | 336,995 | 335,274 | 344,721 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 15,427 | 18,451 | 18,451 | 16,693 | 18,090 |
| Utilities and Maintenance | 148,534 | 203,655 | 203,655 | 180,664 | 203,655 |
| Operations | 103,475 | 90,737 | 90,737 | 109,428 | 93,527 |
| City Support Services | 558,771 | 563,050 | 563,050 | 563,374 | 566,869 |
| Materials and Supplies | 1,210,418 | 1,349,061 | 1,346,877 | 1,449,143 | 1,362,545 |
| Capital Outlay | | | | | |
| Equipment | 2,610,922 | 2,404,015 | 2,204,687 | 1,784,164 | 1,693,215 |
| TOTAL EXPENSES | 5,763,665 | 5,773,162 | 5,571,650 | 5,245,777 | 5,105,247 |
| Less Capitalized Assets | (2,559,039) | (2,404,015) | (2,204,687) | (1,784,164) | (1,693,215) |
| Add Depreciation Expense | 1,732,500 | 1,600,000 | 1,600,000 | 1,600,000 | 1,700,000 |
| NET TOTAL EXPENSES | 4,937,126 | 4,969,147 | 4,966,963 | 5,061,613 | 5,112,032 |
| NET INCOME (LOSS) | 674,118 | 163,023 | 165,207 | 63,692 | 195,046 |
| Net Assets at Beginning of Year | 12,695,140 | 13,369,258 | 13,369,258 | 13,369,258 | 13,432,950 |
| Net Assets At Year-End | \$ 13,369,258 | \$ 13,532,281 | \$ 13,534,465 | \$ 13,432,950 | \$ 13,627,996 |

Public Safety – Radio Operations

The Radio Fund supports the following operations for the City of Bloomington: Public Safety radio communications, Mobile Data Computers (MDC) in the Police and Fire Department vehicles and the redundant fiber data communications system that is currently being designed for communications to Local Government Information Systems (LOGIS) in Golden Valley.

The City is operating on the Metropolitan Emergency Service Board (MESB) Allied Radio Matrix for Emergency Response (ARMER) 800 MHz radio system. This includes all portables, mobiles, base stations and dispatch consoles used throughout the City. The City is part of a consortium of local governments that operates on the MESB ARMER network to which the City pays a fee for access and maintenance of infrastructure.

Objectives

- OS Maintain a reliable and efficient communications system for public safety and other uses within the City.
- OS Continue to develop inter-operability for public safety with the MESB ARMER 800 MHz radio project and other agencies.
- OS Maintain the existing antenna distribution system at the Mall of America. This system improves public safety radio coverage and functionality in and around the Mall of America's existing building.
- OS Utilize Hennepin County's technical support for the MESB radio system.
- OS Develop a plan to address necessary system upgrades to assure reliable public safety communication at critical areas throughout City Departments.
- OS Continued upgrade on public safety Mobile Data Computer system for Police and Fire and various features with the LOGIS consortium.

Results

- The City developed a long-range fiber optics plan in 2008 to facilitate connectivity between its facilities that is currently being provided by leased circuits. Funds are budgeted annually to complete critical links identified in the plan.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 84,787 | \$ 86,215 | 1.7% |
| Materials/Supplies/Services | 376,142 | 274,461 | (27.0%) |
| Capital Outlay | 0 | 175,000 | |
| Less Capitalized Assets | 0 | (175,000) | |
| Add Depreciation Expense | 113,000 | 130,000 | 15.0% |
| | \$573,929 | \$490,676 | (14.0%) |

| Authorized Full-Time | FY2009 | FY2010 | FY2011 |
|---------------------------|--------|--------|--------|
| Communications Technician | 1 | 1 | 1 |

| PUBLIC SAFETY RADIO BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|---------------------|----------------------------|---------------------------|---------------------|---------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 227,172 | \$ 227,151 | \$ 227,151 | \$ 227,172 | \$ 243,757 |
| Interest Income | 25,526 | 39,000 | 39,000 | 23,108 | 23,000 |
| Transfers In | 121,748 | 121,748 | 121,748 | 121,678 | 175,000 |
| TOTAL REVENUES | 374,446 | 387,899 | 387,899 | 371,958 | 441,757 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 65,370 | 63,933 | 63,933 | 63,945 | 65,131 |
| Benefits | 23,530 | 20,854 | 20,854 | 20,727 | 21,084 |
| Operating Expenses | | | | | |
| Professional and Technical Services | - | 2,000 | 2,000 | - | - |
| Utilities and Maintenance | 133,522 | 327,617 | 292,167 | 245,770 | 130,000 |
| Operations | 5,597 | 5,306 | 5,306 | 3,555 | 5,001 |
| City Support Services | 13,607 | 12,095 | 12,095 | 12,192 | 12,200 |
| Materials and Supplies | 45,764 | 29,124 | 34,280 | 20,156 | 127,260 |
| Capital Outlay | | | | | |
| Equipment | - | - | - | - | 175,000 |
| TOTAL EXPENSES | 287,390 | 460,929 | 430,635 | 366,345 | 535,676 |
| Less Capitalized Assets | - | - | - | - | (175,000) |
| Add Depreciation Expense | 129,661 | 113,000 | 113,000 | 130,000 | 130,000 |
| NET TOTAL EXPENSES | 417,051 | 573,929 | 543,635 | 496,345 | 490,676 |
| NET INCOME (LOSS) | (42,605) | (186,030) | (155,736) | (124,387) | (48,919) |
| Net Assets at Beginning of Year | 2,082,204 | 2,039,599 | 2,039,599 | 2,039,599 | 1,915,212 |
| Net Assets At Year-End | \$ 2,039,599 | \$ 1,853,569 | \$ 1,883,863 | \$ 1,915,212 | \$ 1,866,293 |

Facilities Replacement and Maintenance

The Facilities Replacement and Maintenance Fund pays for the costs related to replacement and maintenance of the main City buildings.

Objectives

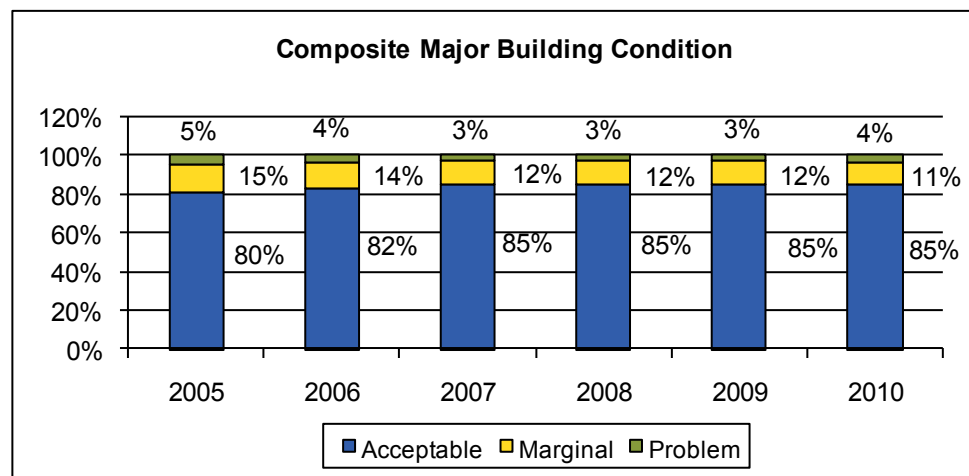
- OS To provide safe and efficient facilities that support City services and programs.
 - Establish ongoing funding mechanisms to meet future needs.
 - Encourage long-range planning.
 - Provide centralized decision-making and flexibility when addressing maintenance and replacement issues.
- OS Proactively manage, maintain and upgrade City owned buildings in a safe, cost effective and professional manner.

Output

- Completed a roofing study to determine lifecycle and maintenance of roofs.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 966,578 | \$ 992,818 | 2.7% |
| Materials/Supplies/Services | 2,864,961 | 3,183,621 | 11.1% |
| Capital Outlay | 705,000 | 1,616,318 | 129.3% |
| Capitalized Assets | (705,000) | (1,616,318) | (129.3)% |
| Debt Service | 753,520 | 749,847 | (0.5)% |
| Depreciation Expense | 1,430,000 | 1,424,000 | (0.4)% |
| | \$6,015,059 | \$ 6,350,286 | 5.6% |

| Authorized Full-Time | FY2009 | FY2010 | FY2011 |
|------------------------------|-----------|-----------|-----------|
| | 10 | 10 | 10 |
| Assistant Superintendent | 1 | 1 | 1 |
| Custodian | 1 | 1 | 1 |
| Service Technician II | 3 | 3 | 3 |
| Service Technician I | 3 | 3 | 3 |
| Supervisor | 1 | 1 | 1 |
| Signal Instrumentation Tech. | 1 | 1 | 1 |



FACILITIES REPLACEMENT AND MAINTENANCE
BUDGET SUMMARY
Revenues and Expenses

| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
|--------------------------------------|----------------------|----------------------------|---------------------------|----------------------|----------------------|
| Revenues | | | | | |
| Program Income | \$ 4,372,651 | \$ 4,378,040 | \$ 4,378,040 | \$ 4,400,742 | 4,394,131 |
| Interest Income | 69,568 | 107,000 | 107,000 | 76,702 | 68,000 |
| Transfers In | 391,010 | 350,000 | 350,000 | 215,293 | - |
| TOTAL REVENUES | 4,833,229 | 4,835,040 | 4,835,040 | 4,692,737 | 4,462,131 |
| Operating Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 616,394 | 703,326 | 703,326 | 621,267 | 715,475 |
| Benefits | 244,930 | 263,252 | 263,252 | 235,432 | 277,343 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 15 | - | - | 31,683 | 260,000 |
| Utilities and Maintenance | 2,007,038 | 2,124,470 | 2,056,356 | 1,957,224 | 2,109,470 |
| Operations | 154,600 | 132,812 | 132,812 | 140,008 | 140,229 |
| City Support Services | 266,705 | 311,179 | 311,179 | 312,688 | 397,146 |
| Materials and Supplies | 248,034 | 296,500 | 283,585 | 229,820 | 276,776 |
| Debt Service Principal and Interest | 754,071 | 753,520 | 753,520 | 753,634 | 749,847 |
| Capital Outlay | | | | | |
| Equipment | 19,841 | 65,000 | 65,000 | 13,870 | - |
| Building and Improvements | 224,265 | 640,000 | 686,500 | 91,438 | 1,616,318 |
| Transfers Out | 8,009 | - | - | - | - |
| TOTAL EXPENSES | 4,543,902 | 5,290,059 | 5,255,530 | 4,387,064 | 6,542,604 |
| Less Capitalized Assets | (234,333) | (705,000) | (751,500) | (105,308) | (1,616,318) |
| Less Expenses Charged to Other Funds | - | - | - | - | - |
| Add Depreciation Expense | 1,421,561 | 1,430,000 | 1,430,000 | 143,000 | 145,000 |
| NET TOTAL EXPENSES | 5,731,130 | 6,015,059 | 5,934,030 | 4,424,756 | 5,071,286 |
| NET INCOME (LOSS) | (897,901) | (1,180,019) | (1,098,990) | 267,981 | (609,155) |
| Net Assets at Beginning of Year | 44,173,066 | 43,275,165 | 43,275,165 | 43,275,165 | 43,543,146 |
| Net Assets at Year-End | \$ 43,275,165 | \$ 42,095,146 | \$ 42,176,175 | \$ 43,543,146 | \$ 42,933,991 |

Community Services – Support Services

Activities

Print Shop

Mail Room

Information Desk

The City's print shop, mail room and information desk functions provide services to all departments throughout the City. These activities are supported by user fees.

Objectives

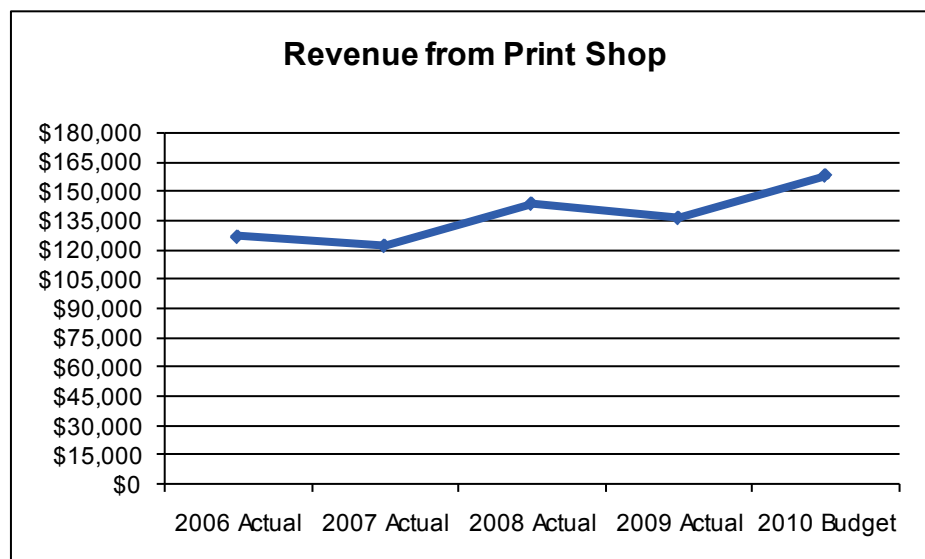
§ Provide efficient, timely and accurate services and products to user departments.

Results

§ Transition the functions from the Finance Department to Community Services by February 1, 2010, in order to create efficiencies in service.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 177,923 | \$ 187,737 | 5.52% |
| Materials/Supplies/Services | 273,929 | 284,098 | 3.71% |
| Capital Outlay | 89,400 | 0 | - |
| Transfers Out | 0 | 148,000 | - |
| Less Capitalized Assets | (89,400) | 0 | - |
| Add Depreciation Expense | 135,000 | 110,000 | (18.5)% |
| | \$ 586,852 | \$ 729,835 | 24.4% |

| Authorized Full-Time | FY2009 | FY2010 | FY2011 |
|------------------------|----------|----------|----------|
| | 3 | 3 | 3 |
| Information Assistant | 1 | 1 | 1 |
| Mail Coordinator | 1 | 1 | 1 |
| Print Shop Coordinator | 1 | 1 | 1 |



SUPPORT SERVICES INTERNAL SERVICE FUND
BUDGET SUMMARY
Revenues and Expenses

| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
|-------------------------------------|-------------------|----------------------------|---------------------------|-------------------|-------------------|
| Revenues | | | | | |
| Program Income | \$ 648,535 | \$ 482,856 | \$ 482,856 | \$ 464,418 | \$ 600,309 |
| Interest Income | 5,980 | 13,000 | 13,000 | 4,249 | 5,000 |
| TOTAL REVENUES | 654,515 | 495,856 | 495,856 | 468,667 | 605,309 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 158,508 | 134,765 | 134,765 | 125,985 | 144,375 |
| Benefits | 47,922 | 43,158 | 43,158 | 39,570 | 43,362 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 2,480 | 5,000 | 5,000 | 2,870 | 5,000 |
| Utilities and Maintenance | 81,031 | 34,700 | 34,700 | 26,891 | 35,000 |
| Operations | 182,051 | 126,551 | 126,551 | 112,230 | 133,351 |
| City Support Services | 71,628 | 68,978 | 68,978 | 72,491 | 73,147 |
| Materials and Supplies | 32,619 | 38,700 | 38,700 | 32,339 | 37,600 |
| Capital Outlay | | | | | |
| Equipment | 57,960 | 89,400 | 89,400 | 37,855 | - |
| Transfers Out | | | | | |
| | 100,000 | - | - | | 148,000 |
| TOTAL EXPENSES | 734,199 | 541,252 | 541,252 | 450,231 | 619,835 |
| Less Capitalized Assets | (57,960) | (89,400) | (89,400) | (37,855) | - |
| Add Depreciation Expense | 108,009 | 135,000 | 135,000 | 115,000 | 110,000 |
| NET TOTAL EXPENSES | 784,248 | 586,852 | 586,852 | 527,376 | 729,835 |
| NET INCOME (LOSS) | (129,733) | (90,996) | (90,996) | (58,709) | (124,526) |
| Net Assets at Beginning of Year | 511,023 | 381,290 | 381,290 | 381,290 | 322,581 |
| Net Assets At Year-End | \$ 381,290 | \$ 290,294 | \$ 290,294 | \$ 322,581 | \$ 198,055 |

Technical Services Group – Information Systems

Activities

- General System Maintenance/Support
- Geographic Information Systems

Information Systems (IS) provides the City with computer hardware and software and coordinates the networking and communications of the system in accordance with the City's long-range Information Systems plan.

A Steering Committee made up of Department Heads and the City Manager provides work plan direction to Information Systems so that there is a matching of users' needs to available resources.


IS's resources include the total hours available for services to City operating departments, as well as funding for hardware, software and training.

Objectives

- Provide the necessary technology expertise, equipment, software and services so that the Council's Goals and Objectives can be completed.
- OS Support and coordinate the distribution of Geographical Information Systems' functions and activities City-wide.
- Review existing policies and procedures. Identify and implement necessary changes.

Results

- Completed acquisition of new electronic document management system. Developed implementation plan and schedule. Made significant progress on implementation.
- Developed plan for migrating the City's networked servers from the Novell Netware operating system to Microsoft Windows Server operating system including plan to migrate to Microsoft Exchange e-mail system.
- Completed Phase 1 of Microsoft SharePoint implementation including redeployment of City's Intranet web site.
- Completed installation of fiber link from Fire Station 1 to Valley View Pool and the LOGIS fiber network.
- Completed implementation of new aerial photography.
- Replaced and/or upgraded significant amount of City's technology infrastructure including network equipment, PCs, laptops, printers, servers and software applications.
- Managed over \$950,000 in hardware and software maintenance contracts.
- Provided reliable technical support and services for over 500 employees. Achieved customer satisfaction rating goals on annual survey.



The City developed a fiber optics plan in 2008 and has since added Fire Station 1, Valley View pool and maintenance facility, and LOGIS to its existing fiber network. Plans to add the Mall of America and Fire Station 3 are underway for 2011.

Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$1,319,001 | \$ 1,363,748 | 3.4% |
| Materials/Supplies/Services | 2,635,522 | 2,271,817 | (13.8)% |
| Capital Outlay | 45,000 | 238,000 | 428.9% |
| Less Capitalized Assets | (45,000) | (238,000) | (428.9)% |
| Transfer Out | 118,000 | 118,000 | 0.0% |
| Add Depreciation Expense | 70,000 | 85,000 | 21.4% |
| | \$4,142,523 | \$ 3,838,565 | (7.3)% |

Authorized Full-Time

| | FY2009 | FY2010 | FY2011 |
|-------------------------------|-----------|-----------|-----------|
| | 13 | 13 | 13 |
| Analyst | 6 | 6 | 6 |
| Computer Specialist | 0 | 0 | 1 |
| Information Systems Assistant | 1 | 1 | 0 |
| Information Systems Manager | 1 | 1 | 1 |
| LAN Administrator | 1 | 1 | 1 |
| Senior Analyst | 1 | 1 | 1 |
| Supervisor | 2 | 2 | 2 |
| WAN Administrator | 1 | 1 | 1 |

| INFORMATION SYSTEMS BUDGET SUMMARY Revenues and Expenses | | | | | |
|--|---------------------|----------------------------|---------------------------|---------------------|---------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Program Income | \$ 3,030,355 | \$ 3,261,295 | \$ 3,261,295 | \$ 3,273,585 | 3,142,951 |
| Other | 2,247 | - | - | 1,330 | |
| Interest Income | 85,333 | 100,000 | 100,000 | 62,208 | 87,000 |
| Transfers In | - | - | - | - | 142,000 |
| TOTAL REVENUES | 3,117,935 | 3,361,295 | 3,361,295 | 3,337,123 | 3,371,951 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 945,362 | 966,817 | 966,817 | 951,437 | 995,170 |
| Benefits | 329,299 | 352,184 | 352,184 | 351,216 | 368,578 |
| Operating Expenses | | | | | |
| Professional and Technical Services | 464,395 | 801,812 | 754,954 | 568,905 | 557,160 |
| Utilities and Maintenance | 883,490 | 1,222,648 | 1,123,687 | 1,082,183 | 1,140,162 |
| Operations | 133,010 | 190,762 | 190,762 | 229,604 | 196,124 |
| City Support Services | 144,699 | 171,550 | 171,550 | 172,354 | 169,271 |
| Materials and Supplies | 229,589 | 248,750 | 248,011 | 237,504 | 209,100 |
| Capital Outlay | | | | | |
| Equipment | 294,054 | 45,000 | 108,107 | 105,737 | 238,000 |
| Transfers Out | 118,840 | 118,000 | 118,000 | 117,908 | 118,000 |
| TOTAL EXPENSES | 3,542,738 | 4,117,523 | 4,034,072 | 3,816,848 | 3,991,565 |
| Less Capitalized Assets | (279,668) | (45,000) | (108,107) | (105,737) | (238,000) |
| Add Depreciation Expense | 81,030 | 70,000 | 70,000 | 70,000 | 80,000 |
| NET TOTAL EXPENSES | 3,344,100 | 4,142,523 | 3,995,965 | 3,781,111 | 3,833,565 |
| NET INCOME (LOSS) | (226,165) | (781,228) | (634,670) | (443,988) | (461,614) |
| Net Assets at Beginning of Year | 4,457,767 | 4,231,602 | 4,231,602 | 4,231,602 | 3,787,614 |
| Net Assets At Year-End | \$ 4,231,602 | \$ 3,450,374 | \$ 3,596,932 | \$ 3,787,614 | \$ 3,326,000 |

Finance – Self-Insurance

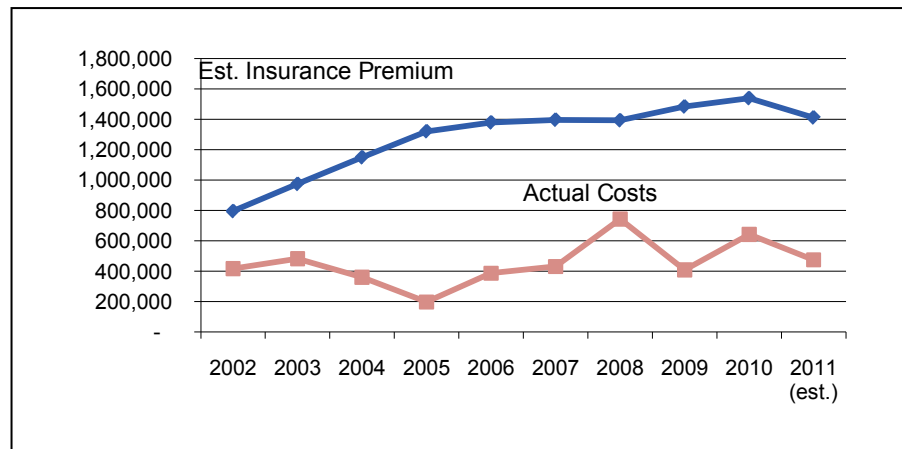
This fund pays the costs related to the City’s self-insured workers’ compensation program. This fund also maintains property/casualty insurance policies, made up of municipal, auto and property coverage through the League of Minnesota Cities Insurance Trust (LMCIT).

Objectives

- OS Protect the City’s assets and minimize costs of insurance.
- Conduct an actuarial analysis in 2010 to evaluate current fund balance.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Materials/Supplies/Services | \$1,935,014 | \$ 1,281,824 | (66.2)% |
| | \$1,935,014 | \$ 1,281,824 | (66.2)% |

**Cost Savings Resulting from Self-Insurance
Worker’s Compensation Costs – Last Ten Years
Self-Insured Plan Compared to Estimated Insurance
Premium Costs**



Cumulative Savings since 1986 is \$12,807,976 through 2010.

| SELF-INSURANCE BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|---------------------|----------------------------|---------------------------|---------------------|---------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Departmental Charges | \$ 931,052 | \$ 963,804 | \$ 963,804 | \$ 937,171 | \$ 961,030 |
| Interest Income | 71,350 | 55,000 | 55,000 | 54,844 | 25,000 |
| TOTAL REVENUES | 1,002,402 | 1,018,804 | 1,018,804 | 992,015 | 986,030 |
| Expenses | | | | | |
| Operating Expenses | | | | | |
| Workers' Compensation | 400,863 | 900,000 | 900,000 | 642,894 | 475,000 |
| General Liability | 427,164 | 529,117 | 529,117 | 319,140 | 479,206 |
| Auto Liability | 104,445 | 204,683 | 204,683 | 158,443 | 173,172 |
| Property Liability | 123,010 | 180,771 | 180,771 | 140,445 | 154,446 |
| TOTAL EXPENSES | 1,055,482 | 1,814,571 | 1,814,571 | 1,260,922 | 1,281,824 |
| NET INCOME (LOSS) | (53,080) | (795,767) | (795,767) | (268,907) | (295,794) |
| Net Assets at Beginning of Year | 2,080,661 | 2,027,581 | 2,027,581 | 2,027,581 | 1,758,674 |
| Net Assets At Year-End | \$ 2,027,581 | \$ 1,231,814 | \$ 1,231,814 | \$ 1,758,674 | \$ 1,462,880 |

Human Resources – Insured Benefits

Through the normal five-year bid process for health insurance, the City was able to realize a savings through lower benefit costs in 2002. These savings were the initial funding for this internal service fund. Large expense increases anticipated in future years would be absorbed through this fund. Revenues come from user fees to operating budgets. While costs will increase, annual increases to operating departments will be flatter and more predictable with this fund.

Objectives

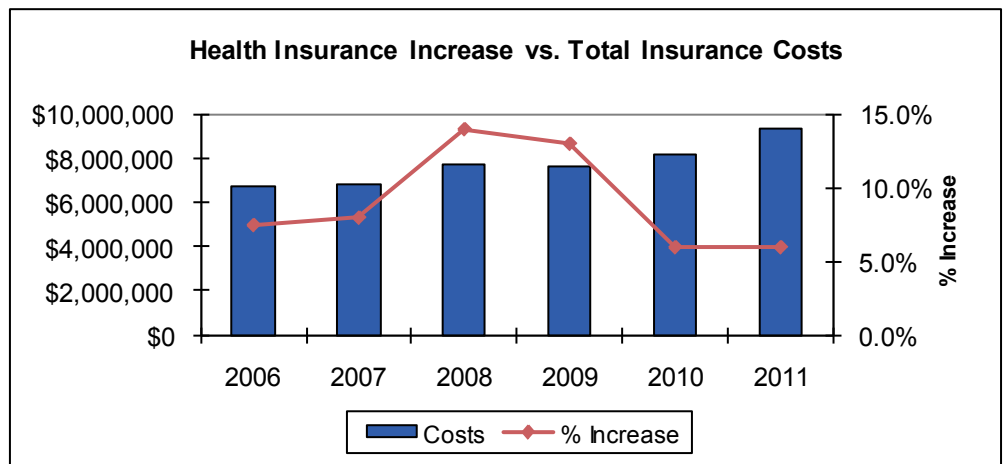
- OS Avoid sharp spikes in rate of increase in health insurance costs to operating departments.
- OS Continue providing City employees with a variety of benefits at the lowest cost to employees and the City.

Results

- Premium costs for medical insurance in 2011 were held to a 6 percent increase.

Expenses

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Materials/Supplies/Services | \$8,808,418 | \$9,304,793 | 5.6% |
| | \$8,808,418 | \$9,304,793 | 5.6% |



| INSURED BENEFITS BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|-------------------|----------------------------|---------------------------|---------------------|---------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Departmental Charges | \$ 6,351,698 | \$ 7,160,893 | \$ 7,160,893 | \$ 6,429,581 | \$ 6,978,144 |
| Payroll Deductions | 2,128,336 | 2,386,964 | 2,386,964 | 2,143,194 | 2,326,048 |
| Interest Income | 14,717 | 21,000 | 21,000 | 21,808 | 32,000 |
| Transfers In | 29,000 | 25,516 | 25,516 | 30,000 | 26,281 |
| TOTAL REVENUES | 8,523,751 | 9,594,373 | 9,594,373 | 8,624,583 | 9,362,473 |
| Expenses | | | | | |
| Operating Expenses | | | | | |
| Health Insurance Premiums | 7,475,696 | 7,956,826 | 7,956,826 | 7,311,408 | 8,424,109 |
| Dental Insurance Premiums | 550,004 | 565,557 | 565,557 | 562,758 | 585,000 |
| Life Insurance Premiums | 136,724 | 136,691 | 136,691 | 144,581 | 145,575 |
| Long Term Disability Premiums | 148,769 | 149,344 | 149,344 | 118,633 | 150,109 |
| TOTAL EXPENSES | 8,311,193 | 8,808,418 | 8,808,418 | 8,137,380 | 9,304,793 |
| NET INCOME (LOSS) | 212,558 | 785,955 | 785,955 | 487,203 | 57,680 |
| Net Assets at Beginning of Year | 616,559 | 829,117 | 829,117 | 829,117 | 1,316,320 |
| Net Assets At Year-End | \$ 829,117 | \$ 1,615,072 | \$ 1,615,072 | \$ 1,316,320 | \$ 1,374,000 |

Accrued Compensated Absences

The Accrued Compensated Absences fund accounts for payment of unused vacation, personal leave, compensatory time and the allocation of costs to respective departments.

Objectives

- OS Establish an on-going funding mechanism to meet future obligations.
- OS Continue providing City employees with fair leave policies to retain and attract good employees.

Results

- This fund is on track to be fully funded by 2016.
- Funding is based on a percentage of full-time salaries charged to departments.

| Expenses | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Materials/Supplies/Services | \$1,652,740 | \$1,597,200 | (3.4)% |
| | \$1,652,740 | \$1,597,200 | (3.4)% |

| ACCRUED BENEFITS BUDGET SUMMARY Revenues and Expenses | | | | | |
|---|--------------------|----------------------------|---------------------------|--------------------|--------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Departmental Charges | \$ 1,077,024 | \$ 1,428,689 | \$ 1,428,689 | \$ 1,437,480 | \$ 1,510,346 |
| Interest Income | 194,784 | 300,000 | 300,000 | 183,264 | 200,000 |
| Transfers In | 2,355,147 | - | - | | |
| TOTAL REVENUES | 3,626,955 | 1,728,689 | 1,728,689 | 1,620,744 | 1,710,346 |
| Expenses | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 1,526,320 | 1,611,430 | 1,611,430 | 1,100,000 | 1,572,200 |
| Benefits | 9,828 | 41,310 | 41,310 | 13,535 | 25,000 |
| TOTAL EXPENSES | 1,536,148 | 1,652,740 | 1,652,740 | 1,113,535 | 1,597,200 |
| NET INCOME (LOSS) | 2,090,807 | 75,949 | 75,949 | 507,209 | 113,146 |
| Net Assets at Beginning of Year | (4,030,875) | (1,940,068) | (1,940,068) | (1,940,068) | (1,432,859) |
| Net Assets At Year-End | (1,940,068) | (1,864,119) | (1,864,119) | (1,432,859) | (1,319,713) |

Housing and Redevelopment Authority

The Housing and Redevelopment Authority's (HRA) purpose is to provide housing and redevelopment programs to Bloomington. The HRA contracts with the City of Bloomington to provide day-to-day management and staff. The Bloomington City Council appoints the five-member HRA board. The HRA's programs are focused primarily in three areas: affordable housing, neighborhood preservation, and commercial and residential redevelopment. Federal and State programs and local property taxes support the HRA.

Activities

Administration

Rental Housing Development

Rental Assistance

Home Ownership

Commercial Redevelopment

Single-Family Redevelopment

Public Housing

Neighborhood Revitalization

Rental and Single-Family Rehabilitation

2011 Objectives

- H Acquire and demolish blighted homes
- H Acquire land for redevelopment in designated areas
- Complete conversion of public housing units to project-based Section 8.
- Assist 150 seniors with housing maintenance
- Provide housing rehab loans to 60 homeowners
- H Acquire sites for additional affordable housing
- Conduct three landlord collaborative meetings
- Maintain 100 percent utilization of Section 8 Voucher funds
- Partner with MHA to offer Fair Housing Workshop to landlords
- Develop strategy for coordinated housing preservation program
- H Begin significant redevelopment of Penn and American including the first phase construction of 234 rental units and over 14,000 square feet of retail space.
- Implement Foreclosure Rehab Program – provide 16 loans
- Start planning for 2012 Home Improvement Fair

2010 Results

- Purchase property for future redevelopment at Penn and American Blvd and France and Old Shakopee Road
- Assisted 172 seniors with housing maintenance
- Provided housing rehabilitation loans to 48 homeowners
- Provided rental property and manager education through three landlord collaborative meetings, including a successful partnership with HRA
- Achieved 100 percent utilization of Section 8 Rent Assistance funds
- Successfully applied for second round of funding for the Foreclosed Home Improvement program (FHIP) to make rehab loans to buyers of foreclosed homes.
- Achieved HUD's "high performer" rankings for administration of the Section 8 Voucher programs
- Provided housing to 56 large families through the HRA's Public Housing and Rental Housing programs
- Co-hosted bed bug workshop for rental housing managers with the cities of Eden Prairie and Richfield.
- Demolished last commercial building at Penn and American and began infrastructure improvements, including street installation.
- Hosted Fair Housing seminar for 50 rental housing managers with legal aid.
- Hosted 2010 Home Improvement Fair.

Expenditures

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Salaries/Wages/Benefits | \$ 914,397 | \$ 939,577 | 2.8% |
| Materials/Supplies/Services | 5,030,864 | 5,083,190 | 1.0 |
| Capital Outlay | 1,585,736 | 1,610,103 | 1.5 |
| Debt Service | 1,071,984 | 1,057,090 | (1.4) |
| | \$ 8,602,981 | \$ 8,689,960 | 1.0% |

Authorized Full-Time

| | FY2009 10 | FY2010 10 | FY2011 10 |
|---------------------------|--------------|--------------|--------------|
| HRA Administrator | 1 | 1 | 1 |
| Office Assistant | 1 | 1 | 1 |
| Office Support Specialist | 1 | 1 | 1 |
| Program Manager | 1 | 1 | 1 |
| Program Specialist II | 5 | 5 | 5 |
| Secretary | 1 | 1 | 1 |

| Year | Median Home Value | Tax Cost Per Month |
|------|-------------------|--------------------|
| 2007 | \$244,800 | 2.45 |
| 2008 | 247,900 | 2.50 |
| 2009 | 242,800 | 3.53 |
| 2010 | 228,600 | 2.92 |
| 2011 | 212,800 | 2.95 |

Note: See Chart of Housing Vouchers on Page 216.



The HRA provides affordable housing to over 550 families each month in Bloomington through the Section 8 and Public Housing programs.

HOUSING AND REDEVELOPMENT AUTHORITY
BUDGET SUMMARY
Revenues and Expenditures

| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
|-------------------------------------|---------------------|----------------------------|---------------------------|---------------------|---------------------|
| Revenues | | | | | |
| Program Income | \$ 444,995 | \$ 800,050 | \$ 525,050 | \$ 435,551 | \$ 898,300 |
| Tax Revenues | 1,972,520 | 1,957,000 | 1,952,000 | 1,945,044 | 1,957,000 |
| Intergovernmental | 4,283,325 | 4,682,447 | 5,127,447 | 5,135,475 | 4,737,570 |
| Interest Income | 41,458 | 91,500 | 91,500 | 37,685 | 40,000 |
| TOTAL REVENUES | 6,742,298 | 7,530,997 | 7,695,997 | 7,553,755 | 7,632,870 |
| Expenditures | | | | | |
| Staffing | | | | | |
| Salaries and Wages | 682,954 | 671,437 | 696,437 | 668,071 | 688,705 |
| Benefits | 228,945 | 242,960 | 242,960 | 241,904 | 250,872 |
| Operating Expenditures | | | | | |
| Professional and Technical Services | 65,248 | 137,100 | 102,100 | 61,704 | 100,300 |
| Utilities and Maintenance | 128,047 | 152,700 | 127,700 | 118,530 | 156,400 |
| Operations | 54,044 | 65,884 | 65,884 | 50,955 | 66,498 |
| City Support Services | 4,572,664 | 4,565,548 | 5,000,548 | 4,945,404 | 4,749,450 |
| Materials and Supplies | 87,473 | 109,632 | 99,632 | 98,914 | 10,542 |
| Debt Service Principal and Interest | 1,151,380 | 1,071,984 | 1,071,984 | 1,071,984 | 1,057,090 |
| Transfers Out | | | | | |
| Capital Outlay | | | | | |
| Land | 721,383 | 1,583,736 | 1,583,736 | 1,502,400 | 1,593,103 |
| Equipment | - | 2,000 | 2,000 | - | 17,000 |
| TOTAL EXPENDITURES | 7,692,138 | 8,602,981 | 8,992,981 | 8,759,866 | 8,689,960 |
| FUND BALANCE SOURCES (USES) | (949,840) | (1,071,984) | (1,296,984) | (1,206,111) | (1,057,090) |
| Fund Balance at Beginning of Year | 9,373,402 | 8,423,562 | 8,423,562 | 8,423,562 | 7,217,451 |
| Fund Balance At Year-End | \$ 8,423,562 | \$ 7,351,578 | \$ 7,126,578 | \$ 7,217,451 | \$ 6,160,361 |

Port Authority

The Port Authority was created by the City to provide a coordinated, cost-effective approach for private and public development within various development districts that may be established throughout the City. This goal is accomplished in many cases through the use of Tax Increment Revenue Bonds, issued as needed to affect orderly development. The Port Authority's boundaries encompass the entire City of Bloomington and commissioners appointed by the Mayor and confirmed by the City Council govern it. The Port Authority has limited taxing powers, but has extensive authority to issue bonds or notes for public improvements and land development. These are subject to approval by the City Council prior to issuance. The City guarantees certain Port Authority debt and manages the Port Authority's day-to-day operations.

Objectives

- LU,T** To facilitate sustainable development and redevelopment, especially in the South Loop District where it can be served by transit, encourage short-trip lengths, promote biking and walking and reduce vehicle miles traveled.
- OS** To oversee debt in a conservative manner in order to assure repayment and adequate resources.
- OS** To make community investments that in turn encourage private investments consistent with the City's sustainability objectives.

Results

- Worked with a Bloomington company on expansion plans—offering economic incentives for expanding their plant in Bloomington. Announcement expected in early 2011.
- Staff worked with the Office of the State Auditor's (OSA) during the OSA's review of the Tax Increment District 1-C (MOA Phase I) and District 1-G (MOA Phase II).
- Sold bonds for the construction of the parking ramp for the 501 room Radisson Blu Hotel.

Expenditures

| | FY2010 Original Budget | FY2011 Approved Budget | Percent Change |
|-----------------------------|------------------------------|------------------------------|-------------------|
| Materials/Supplies/Services | \$ 1,644,013 | \$ 778,754 | (52.6)% |
| Liquor/Lodging Transfer | 4,273,030 | 4,400,000 | 3.0 |
| Debt Service | 1,859,892 | 8,341,572 | 448.5 |
| Capital Outlay | 1,686,687 | 14,442,691 | 856.3 |
| Transfers Out | 2,807,159 | 6,103,800 | 217.4 |
| | \$ 12,270,781 | \$ 34,066,817 | 277.6 % |

Authorized Full-Time

| | FY2009 | FY2010 | FY2011 |
|--------------------------------------|----------|----------|----------|
| | 2 | 3 | 3 |
| Development Specialist | 1 | 1 | 1 |
| Port Authority Development Manager** | 1 | 1 | 1 |
| Senior Civil Engineer | 0 | 1 | 1 |

**Salaries are covered under Services



Artist rendering of the Radisson Blu Hotel

| PORT AUTHORITY BUDGET SUMMARY Revenues and Expenditures | | | | | |
|---|----------------------|----------------------------|---------------------------|----------------------|----------------------|
| | 2009 ACTUAL | 2010 ORIGINAL BUDGET | 2010 AMENDED BUDGET | 2010 ESTIMATED | 2011 BUDGET |
| Revenues | | | | | |
| Lodging and Liquor Taxes | \$ 4,214,995 | \$ 3,679,456 | \$ 3,679,456 | \$ 4,400,000 | \$ 4,500,000 |
| Property Tax Increment | 8,511,727 | 8,067,554 | 8,067,554 | 8,015,472 | 8,535,000 |
| Interest Income | 1,224,347 | 1,188,066 | 1,188,066 | 1,116,161 | 750,997 |
| Other | 348,972 | 478,531 | 478,531 | 1,197,031 | 768,072 |
| Lease Payments | 7,210,083 | - | - | - | - |
| Transfers In | 2,243,451 | 2,807,159 | 5,059,759 | 5,052,402 | 6,103,800 |
| TOTAL REVENUES | 23,753,575 | 16,220,766 | 18,473,366 | 19,781,066 | 20,657,869 |
| Expenditures | | | | | |
| Professional and Technical Services | 328,594 | 470,500 | 471,710 | 335,399 | 285,000 |
| City Support Services | 497,112 | 1,230,483 | 1,232,372 | 510,923 | 493,754 |
| Liquor/Lodging Payment to City | 5,411,851 | 4,273,030 | 4,273,030 | 4,264,649 | 4,400,000 |
| Counted Value Payment to MOAC | 426,752 | 1,629,717 | 1,632,699 | 632,699 | 658,185 |
| Counted Value Payment -So Pad Hotel | - | - | - | - | 274,599 |
| American Blvd LRT Station | 850,655 | - | 56,970 | - | - |
| 30th Ave ROW | - | - | - | - | 129,907 |
| Parking Ramp for Radisson Blu Hotel | - | - | - | - | 13,380,000 |
| Disbursements to Other Agencies | 1,955,530 | - | - | - | - |
| Debt Service Principal and Interest | 35,875,585 | 1,859,892 | 1,859,892 | 1,859,891 | 8,341,572 |
| Transfers Out | 3,311,956 | 2,807,159 | 5,059,759 | 5,052,402 | 6,103,800 |
| TOTAL EXPENDITURES | 48,658,035 | 12,270,781 | 14,586,432 | 12,655,963 | 34,066,817 |
| Other Sources and Uses | | | | | |
| Bond Proceeds | 9,481,654 | - | - | 14,550,000 | - |
| FUND BALANCE SOURCES (USES) | (15,422,806) | 3,949,985 | 3,886,934 | 21,675,103 | (13,408,948) |
| Fund Balance at Beginning of Year | 72,405,268 | 56,982,462 | 56,982,462 | 56,982,462 | 63,381,565 |
| Fund Balance At Year-End | \$ 56,982,462 | \$ 60,932,447 | \$ 60,869,396 | \$ 78,657,565 | \$ 49,972,617 |

